

Report of the Trustees and
Financial Statements For The Year Ended 31 August 2018
for
Hall Cross Academy Trust

Allotts Business Services Ltd, Statutory Auditor
Chartered Accountants
Sidings Court
Lakeside
Doncaster
South Yorkshire
DN4 5NU

Hall Cross Academy Trust

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For The Year Ended 31 August 2018

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Hall Cross Academy Trust

Reference and Administrative Details
For The Year Ended 31 August 2018

MEMBERS	B Marshall J Foxtan R M Williams
TRUSTEES	D Cox (Chair and Community Trustee) P Dodgshon (Headteacher and Accounting Officer) B Marshall (Chairman Finance & Resources Committee) Rev K Armstrong (Community Trustee) (resigned 31.12.2017) J Flynn (Staff Trustee) (resigned 22.11.2017) J Foxtan R M Williams A Townsend (Parent Trustee) T Drabble (Parent Trustee) I Trevillion (Parent Trustee) D Westwood (Vice Chair & Parent Trustee) S Masterman (Parent Trustee) A King (Staff Trustee) T Hince (Co-opted Trustee) (appointed 1.1.2018) T Thorpe (appointed 1.1.2018) G Lane (Staff Trustee) (appointed 5.2.2018) (resigned 31.8.2018) L Parish (Parent Trustee) (appointed 5.2.2018) T Abdui (Parent Trustee) (appointed 17.9.2018)
COMPANY SECRETARY	K Sritharan
SENIOR MANAGEMENT TEAM	P Dodgshon (Principal and Accounting Officer) S J Swain (Vice Principal) R Becks (Assistant Principal) P Bradbury (Assistant Principal) T Goodchild (Assistant Principal) J Harris (Assistant Principal) S W Stockham (Assistant Principal) N Watts (Assistant Principal) R Lawler (Director of Finance & Operations) (Resigned 31.12.2017) K Sritharan (Director of Finance & Operations) (Appointed 01.01.2018) J Baldwin (Associate Leadership Team) A Fielding (Associate Leadership Team) K Miles (Associate Leadership Team) C Oliver (Associate Leadership Team) E Petrie (Associate Leadership Team) D Read (Associate Leadership Team) N Thompson (Associate Leadership Team) N Wilde (Associate Leadership Team)
REGISTERED OFFICE	Hall Cross Academy Thorne Road Doncaster DN1 2HY
REGISTERED COMPANY NUMBER	07902880 (England and Wales)
AUDITORS	Allotts Business Services Ltd, Statutory Auditor Chartered Accountants Sidings Court Lakeside Doncaster South Yorkshire DN4 5NU

Hall Cross Academy Trust

Reference and Administrative Details
For The Year Ended 31 August 2018

SOLICITORS

Wrigleys Solicitors
19 Cookridge Street
Leeds
LS2 3AG

BANKERS

Barclays Bank plc
Ten Pound Walk
Doncaster
DN4 5NU

Hall Cross Academy Trust

Report of the Trustees For The Year Ended 31 August 2018

The Trustees present their annual report together with the financial statements and auditors' report of the Charitable Company for the period 1 September 2017 to 31 August 2018. The annual report serves the purposes of both a trustees' report, and a directors' report under company law.

The principal activity of the Charitable Company is the operation of Hall Cross Academy to provide education for pupils and students of a range of ability between the ages of 11-18 serving a catchment area in central Doncaster. The Academy operates from two sites at Thorne Road, Doncaster (Upper School) and St. Michael's Road, Doncaster (Lower School). This is the primary object of the Academy Trust as set out in paragraph 4 of the Articles of Association of the Company Limited by Guarantee.

OBJECTIVES AND ACTIVITIES

Objects and Aims

The principal aim and activity of the Academy Trust is to advance for public benefit the provision of education in the United Kingdom. In doing so it meets the requirements of the Funding Agreement signed by the Secretary of State for Education.

We aim to raise standards of learning by providing students with the knowledge, skills and understanding that they need to make healthy, positive life and lifestyle choices; enabling them to play an active and constructive role in their school and local community.

It provides a balanced and broad curriculum and meets the requirements of the Schools Admissions Code.

Our Mission in support of all our learners:

- To develop and define a sense of identity as they move from childhood to young adulthood and to take their place in the World.
- To refine their interests academically so that they can move confidently towards identified goals.
- To be able to participate fully in an exciting community and feel valued for their contributions.
- To make sense of the World as global citizens.
- To have access to wide ranging opportunities and experiences beyond the classroom.
- To enjoy a safe, secure and positive environment, confident that the adults know them and care for them as individuals.
- To experience success and be recognised and rewarded.

We believe that we must all hold each other to account to contribute to a dignified and mutually respectful environment. The belief underpins the standards and expectations we have for everyone at the Academy.

Academic Mission

- At our core is aspiration for academic success. Building on our proud history, we offer a diverse modern curriculum, personalised to the preferences and aspirations of every learner.
- Learners are supported in their progress and in their choices by experienced and well qualified professionals to advise and guide them in their next steps.
- Our teaching aims to stimulate authentic enjoyment of learning that is resilient and cultivates life-long interests.
- Results have risen rapidly over the last few years and are now significantly above National Averages in key categories.
- Our teachers see themselves as part of a professional learning community, pursuing continuous innovation and improvement on behalf of the students.

Variety of Experience

We aim to be more than just a school for our young people, with excellent opportunities for enrichment and personal development. Our dedicated staff provide many opportunities for participation beyond the classroom, including:-

- A wide range of high quality sporting activities and teams
- Creative, presentation and performance opportunities
- Leadership development and taking responsibility
- Work related learning and enterprise
- Curriculum and extra-curricular trips and visits
- Community and charity involvement
- Global citizenship and links with international schools

Collaboration

Students are encouraged to work collaboratively, to identify their strengths as team contributors, cultivating:

- Mutual respect and support
- Personal confidence
- Skills to express oneself and ideas appropriately
- The ability to represent diverse viewpoints
- A culture of caring

Happy and Successful

- We believe that when we share in the celebration of individuals' success, we are all elevated and feel pride in ourselves and the school. Everyone participates in celebrations and awards events.

Hall Cross Academy Trust

Report of the Trustees For The Year Ended 31 August 2018

OBJECTIVES AND ACTIVITIES

- We promise to see each person as an individual and allow them to shine and to feel valued for who they are, recognising whatever skills and talents they possess.

Objectives, Strategies and Activities

The Trustees recognise that equal opportunities should be an integral part of good practice within the workplace.

Our aim is an Academy which provides an atmosphere for learning based on equal opportunities for all and which incorporates the multi-cultural nature of the school and society:

- To give all students equal access to the whole curriculum and amenities of the school in order to achieve their full potential.
- To help pupils to understand the world in which they live and its cultural diversity.
- To prevent pupils being stereotyped or discriminated against in any way - by race, religion, gender or disability.
- To increase staff awareness of all aspects of equal opportunities and associated under-achievement.
- To involve all staff and all pupils in the effective implementation of the Equal Opportunities policy.

Public Benefit

In setting our objectives and planning our activities the Trustees have given careful consideration to the Charity Commission's general guidance on public benefit and have assured compliance with this guidance.

The key public benefit delivered by the Trust is the provision of a high quality of education to its students. The Academy seeks to provide the cultural, physical, spiritual as well as academic development of students.

The Academy is used heavily as a resource by the local community. Both sites are frequently used by community groups ranging from swimming clubs and churches to theatre groups, conferences and meetings. The Academy's lettings policy provides discounted rates for community groups.

STRATEGIC REPORT

Achievement and performance

Academic results

In the period leading up to 31st August 2018 the following were achieved:

Key Stage 4

- Progress 8 score of -0.22
- Progress 8 score - English -0.42
- Progress 8 score - Maths 0.15
- Progress 8 score - Ebacc suite 0.20
- Progress 8 score - Open suite -0.39
- 29% achieving a good pass in English and Maths (grade 5 or above)
- 52.5% achieving a pass in English and Maths (grade 4 or above)
- 40% achieved a Good pass (grade 9-5) in English
- 57% achieved a pass (grade 9-4) in English
- 44% achieved a Good pass (grade 9-5) in Maths
- 69% achieved a pass (grade 9-4) in Maths

Key Stage 5

- 34.06 APS per entry (equivalent C grade average)
- 29.05 APS in best three A level entries (equivalent C+ grade average)
- 30% A*-A
- 55 % A*-B
- 77% A*-C
- 100% A*-E
- -0.09 Academic L3VA
- -1.10 Vocational L3VA

Magistrates Court Mock Trial Competition

In April, Year 8 and 9 took part in the Magistrates Court Mock Trial competition. Last year's team was virtually brand new, so unfortunately they didn't manage to progress past the first heat. That said, the students once again worked hard, and when up against six other schools, gave a fantastic performance. We feel that the competition was close on the day. This was the ninth year the school has been involved with the Citizenship Foundation's Magistrates' Mock Trial competition.

Duke of Edinburgh Award Scheme - DoE

The DoE Award Scheme is offered to students at Key Stage 4 and 5. Years 10 and 11 worked towards the Bronze award and Years 12 and 13 worked towards the Gold award, which helps create independent, socially aware team workers.

Hall Cross Academy Trust

Report of the Trustees For The Year Ended 31 August 2018

STRATEGIC REPORT

Achievement and performance - continued

Trips & Visits

Students took part in a wide ranging number of trips, visits and activities throughout the year including:-

- A visit to Sherwood Pines, Nottinghamshire
- Geology trip to the Welsh coastline
- Hockey festival in Bath
- Year 7 trip to Kingswood Activity Centre
- Science trip to visit Geneva and learn about CERN
- A visit to the Newcastle Life Science Centre
- Politics trip to Westminster
- History visit to Thackray Medical Museum
- Holocaust Witness Survivor Testimony
- University trips to York, Leeds Beckett, Sheffield and Loughborough
- Textile trip to Bogglehole
- History trip to the Battlefields in Belgium

In total students experienced 100 day visits and 13 residential.

Performing Arts

The Academy is pleased to continue to invest in Performing Arts, as a key signature of excellence and opportunity. The ICA-Perform identity and brand continues to broaden the curriculum offer in and around the normal school day. This academic year has seen students take part in the National Theatre Connections programme with CAST theatre to experience performing at a larger scale and ICA-Perform students took their dance workshop on tour to perform for other schools. The ICA-Perform whole school production is highly regarded in the local area for its professional production and quality that is often quoted as a reason for students transferring their studies to the Academy. The Head of Performing Arts is a designated SLE for Performing Arts and Middle Leadership and represents the academy and all Doncaster secondary schools on the Doncaster Cultural Education Partnership for which the Academy supports in time given.

The Academy has also supported a cohort of students as part of the Better Learners, Better Workers - Cultural Ambassadors programme. These students have successfully completed their Bronze Arts Award and they are going to now work towards their Silver - a GCSE equivalent qualification. Post-16 students now also have the opportunity to complete their Gold Arts Award Qualification which is equivalent to 16 UCAS points.

The Academy continues to hold the Gold ArtsMark Award as a result of its work in Performing and Expressive Arts which will continue over the next academic year and they are in the process of the next cycle to reapply to maintain this prestigious recognition.

Rewards

At Hall Cross Academy we place great emphasis on the importance of helping our students develop personal and social skills, leadership skills and a desire to help others in our school community. Our Rewards System is one way in which we celebrate students' achievements in these areas. By helping at school events, taking part in sporting activities, competitions, concerts, organising activities, mentoring younger students, achieving excellence or making great improvement, students can be awarded certificates and gift vouchers.

The prize giving capped off another successful year of the rewards system and included the following:

- 52,438 points were awarded to students.
- 856 students earned bronze badges.
- 325 students received silver badges.
- 58 students were awarded gold badges.
- 11 students were awarded 300 pts Badges

We hold an annual whole school awards evening, termly achievement reward assemblies for each year group and a graduation ceremony for Year 7s for our Hall Cross Baccalaureate programme.

Hall Cross Academy Trust

Report of the Trustees For The Year Ended 31 August 2018

STRATEGIC REPORT

Achievement and performance - continued

Sport

The Academy has a strong sporting tradition, with very large numbers of students engaging in regular extra-curricular sport. Students frequently compete in regional and national competitions in disciplines including hockey, netball, tennis, rugby, football, swimming and athletics. We also have a thriving Leadership Academy whereby student sports leaders and subject ambassadors regularly support staff in the delivery of events within school and our primary feeder schools. We were recently awarded the School Games Mark for our commitment to the development of competition across the school and into the community. In addition to the regional and national competitions, the department offer a vast and varied extra-curricular programme across lunchtimes and after school. Students experience regular training sessions and fixtures within South Yorkshire. They are also entered into a number of School Games competitions for badminton, table tennis, hockey, rugby, basketball, gymnastics, netball, Cross country running and football. We continue to host a successful 'Primary Olympics' and Sports Day at the local athletics stadium.

Linacre Institute

The Linacre Institute supports some of our most able students in securing offers from the most competitive universities in the UK and abroad. Last year ten Year 13 students won places on the programme and this played a significant part in our achieving record offers from Oxbridge and Imperial. Our current Year 13 students won 9 places on the course and impressed their tutors on the London and Cambridge residential placements. Linacre continue to support Hall Cross with training and updates on supporting our most able students.

Performance and achievement were strong in the sixth form this year. The proportion of students achieving the highest grades (A* - B) went up and in raw attainment terms the sixth form had its strongest year to date. The average grade attained is a strong C plus and girls' attainment averaged B-.

In terms of value added, the final position will be known in November but early indications are that this is an area for development as there were some pockets of lower progress in subjects such as English and Business Studies. There were, however, outstanding performances in Social Sciences, Science and significant gains in both Economics and Maths.

Importantly, sixth form recruitment has been strong with a year group of approximately 300 in Year 12. Given retention was high with the current Year 13 the sixth form is now at its largest for many years.

We are now consulting on entry requirements in order to position ourselves as the sixth form of choice for academic and aspirational students within wider Doncaster region.

Enterprise

Student Council really took off in the academic year 2017/18. Two conferences were held, one in October and one later on in May. Over 40 pupils from all year groups were involved in the conferences and meetings throughout the year. Opportunities were given to raise concerns, share ideas, plan for a variety of activities and take on leadership roles.

Successful and varied activities raised £5,952 for different charities and 'awareness' days such as #helloyellow (Mental Health Awareness Day 10/10/17), Children in Need and Sport Relief. Student Council organised these and encouraged fellow pupils to support them through non uniform days, cake bake sales, raffles etc.

Other projects that pupils were involved in included Foodbank, planning and presenting many assemblies across both sites, campaigning for pizza to be back on the Lower school menu, better toilet facilities, a water fountain the Upper school site and recycling.

Future projects that are being discussed include:

- Reviewing careers provision
- Defibrillators
- Further improved facilities
- Raising awareness of LGBTQ+

Capital Developments

During the period under review, the school completed the following projects:-

- Three classrooms have been re-wired
- New lighting has gone in six classrooms
- New CCTV system with additional cameras
- Science 6 at the Upper Site communication cabinet is now on fibre optics
- 43 emergency lighting panels have been changed/added to the system
- Main drive at the Upper Site has had a partial recover of tarmac
- Sixth form common room toilets have been refurbished
- New water heaters fitted into two classrooms
- New windows fitted in three classrooms, including asbestos removal
- Two sets of PVC doors fitted, including asbestos removal

Hall Cross Academy Trust
Report of the Trustees
For The Year Ended 31 August 2018

STRATEGIC REPORT

Achievement and performance –continued

- Created new office in West Block, with new electrical circuit
- Completion of a roofing project at both sites which saw one third of the schools roofs being refurbished
- Continued investment in IT systems
- Re-decoration of corridors and numerous teaching rooms throughout the School

Key Financial Performance Indicators

The Academy acknowledges that its ability to continue to provide students with the continuing advancement of education is reliant upon the agreed public funding levels, distributed to the Academy in the form of a General Annual Grant (GAG).

The Academy accepts that its planned level of expenditure must not exceed its known income now and the future forecast income. In doing so it pays due regard to the high proportion of costs based on salaries and any forces influencing rising wage costs.

Going Concern

After making appropriate enquiries, the Board of Trustees has a reasonable expectation that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

Financial review

Most of the Academy's income is obtained from the Department for Education (DfE) in the form of recurrent grant, the use of which is restricted to particular purposes and included within the Funding Agreement between the Secretary of State for Education and Hall Cross Academy Trust.

The grants received from the DfE during the period ended 31 August 2018 and the associated expenditure are shown as restricted funds in the statement of financial activities.

The Academy also receives grants for fixed assets from the DfE. In accordance with the Charities Statement of Recommended Practice, 'Accounting and Reporting by Charities' (SORP 2015) and the Academies Accounts Direction 2018, such grants are shown in the Statement of Financial Activities as restricted income in the fixed asset fund. The restricted fixed asset fund balance is reduced by annual depreciation charges over the expected useful life of the assets concerned.

During the period ended 31 August 2018 the Academy received income of £10,695K (2017: £10,750K) from the DfE in respect of General Annual Grant and other Government funding, and £201K (2017: £551K) in the form of capital and maintenance grants. It also generated its own income of £445K (2017: £496K) as shown in note 5 to the accounts.

Total expenditure for the period amounted to £12,784K (2017: £13,385K) which included £811K (2017: £1,128K) of depreciation.

The net deficit for the period before actuarial movements arising from the Local Government Pension Scheme was £846K (2017: deficit of £1,088K).

At 31 August 2018 the net book value of fixed assets was £15,214K and movements in tangible fixed assets are shown in note 14 to the financial statements. The assets were used exclusively for providing education and the associated support services to the students of the Academy.

The Academy held total fund balances at 31 August 2018 of £11,813K (2017: £11,461K) comprising a surplus of £183K on restricted general funds, a surplus of £643K on unrestricted general funds and £15,253K on the fixed asset funds. The Local Government Pension Scheme (LGPS) was in deficit by £4,266K at the year end.

Reserves Policy

The Board of Trustees reviews the reserve levels of the Academy Trust annually at the year-end and as a part of its budget planning process. This review encompasses the nature of the income and expenditure streams, the need to match income with commitments and the nature of reserves. Trustees determine what the level of uncommitted reserves should be. The aim is to provide sufficient working capital to cover delays between spending and receipt of grants and to provide a cushion to deal with unexpected emergencies such as urgent maintenance.

As a part of its monitoring of in-year financial performance the Board of Trustees reviews the forecast impact on reserves and considers this as a part of its medium term financial planning. During 2018 the Board of Trustees planned to establish a reasonable level of restricted general reserves at the year-end in order to enable it to both manage unforeseen emergencies and also to enable planned use over the medium term to lessen any budget shortfalls.

Hall Cross Academy Trust
Report of the Trustees
For The Year Ended 31 August 2018

STRATEGIC REPORT

Reserves Policy - continued

As at 31 August 2018 the Academy Trust held total restricted general funds of £183K and total unrestricted general funds of £643K (total general funds £826K), which it plans to use in part as a component of that medium term financial plan.

Under Accounting Standard FRS102 it is necessary to charge projected deficits on the Local Government Pension Scheme that is provided for our non-teaching staff to a specific restricted reserve. As at 31 August 2018 the deficit on this reserve amounted to £4,266K. It should be noted however that this does not present the Academy Trust with a current liquidity problem.

The fixed asset fund represents the net book value of fixed assets plus unspent capital grants. This fund can only be realised from the sale of the fixed assets

The DfE expects academy trusts to use their allocated funding for the full benefit of their current pupils. Therefore, it is important that, if the trust has a substantial surplus, a clear plan is in place for how it will be used to benefit their pupils. To that end, budget forecasts are sent to the ESFA to declare any unspent funds expected to be carried forward at the end of the financial year. The ESFA will verify the sums of unspent funds when it checks the trust's accounts and highlight and report, to the relevant DfE Boards, any cases where it has serious concerns about a long-term substantial surplus with no clear plans for use.

Reserves are the resources the Academy has or can make available to spend for any or all of the Academy's purposes once it has met its commitments and covered its other planned expenditure. More specifically, reserves are incomes which become available to the Academy and are to be spent at the trustees' discretion in furtherance of any of the Academy's objectives.

Fundamentally reserve funds allow the organisation to survive periods where income may be adversely affected, giving time to explore other funding options or development of new or changed services which might be funded.

Investment Policy

The Trustees have resolved to invest any funds available in a short term and low risk bank deposit account.

Management, Monitoring and Review

On-going fund management will be the responsibility of the Director of Finance and Operations. Monitoring of reserves will be continuous and the subject of a report by the Director of Finance and Operations to the Finance and Resources Committee on a termly basis.

Reserve funding is reviewed on an annual basis by the ESFA via the Academy Trust Budget Forecast Return and the annual return; together with an assessment of appropriate future reserve levels by the Director of Finance and Operations, to the Finance and Resources Committee.

Principal Risks and Uncertainties

The Academy Trust has established a Risk Management Strategy and Risk Register as reported within the Statement of Internal Control. Top financial risks that it has identified and are managing include: the ever present difficulties in achieving planned increases in student numbers and inability to deliver forecast necessary savings over the medium term and maintain sustainable improvements in student performance. The Academy Trust has initiated actions in order to mitigate these risks.

Risk Management

The Trustees have assessed the major risks to which the Academy Trust is exposed, in particular those relating to the specific teaching, provision of facilities and other operational areas of the Academy, and its finances. The Trustees are satisfied that systems and procedures are in place to mitigate the exposure to major risks.

The key controls used by the Academy Trust include:

- Formal agendas for Trustees' meetings.
- Detailed terms of reference for all committees
- A clear Development Plan identifying key strategic planning objectives and the resources required to achieve them.
- Comprehensive budget planning, monitoring and review.
- Clear financial delegation levels.
- Formal written policies reviewed on a regular basis.
- Performance Management and Staff Training programme.
- Clear safeguarding and vetting procedures as required by law to protect children and young people.
- Rigorous review of educational achievement to ensure continuing high standards.
- Comprehensive planning and review of admissions processes.

Hall Cross Academy Trust
Report of the Trustees
For The Year Ended 31 August 2018

STRATEGIC REPORT

Principal Risks and Uncertainties – continued

Financial and Risk Management Objectives and Policies

In 2013 the Academy formalised its risk management arrangements. In the Summer term 2015 it both approved a Risk Management Strategy and reviewed the Strategic Risk Register. The Strategic Risk Register will be reviewed at least annually by the Trustees Finance & Resources committee.

The Risk Management Policy forms part of the Academy's internal control and governance arrangements and aims to identify the likelihood of a risk occurring, its impact and actions that are being taken to mitigate the risk.

Risks included on the Register are varied but include:-

- Strategic and Reputational
- Operational
- Compliance
- Financial

In addition the register records existing and proposed controls to minimise risk. The Academy also has a Data Disaster Recovery Policy in case of ICT failure. Some significant financial risks such as public and employee liability are covered by Insurance.

The Academy operates systems of internal financial control and checks and these are examined periodically by the Academy Trust's external auditors. During 2015 a number of improvements were put in place to strengthen the Academy's internal controls. The Academy regularly and closely monitors its current and projected cash/liquidity position and requirements.

The Academy also produces a Statement of Internal Control which relates to financial management and effectiveness of financial systems.

FUNDRAISING

Under the provision of the Charities (Protection and Social Investment) Act 2016 the Academy pursues the following areas in its approach to fundraising activities. As an Academy from time to time we may ask the public for money to help people in need within our society. In return for charitable donation the Academy will act in a considerate and responsible way ensuring clear transparency with the collection and payment of all charitable monies.

a) The Academy's approach to Fundraising:

Fundraising in Schools offers the child a positive opportunity for involvement in helping others by raising funds. It is important that trust is at the heart of all fundraising with school children.

The Academy made the following donations during 2017/2018:

- Young Minds from #helloyellow day, October 2017 - £612
- Children in Need, November 2017 - £1,724
- Sport Relief, March 2018 - £2,256
- Alzheimer's - £218
- Cancer Research - £218
- Bluebell Wood - £218
- Guide Dogs - £218
- Warm Heart Malawi, May 2018 - £750
- Open Minds, July 2018 - £321

The charities above were decided on by the Student Council and the funds were raised through the annual Rock Mime and non-uniform days throughout the year.

b) Oversight / Working with commercial participators and professional Fundraisers: The Academy does not enter into any agreements with any commercial participator or Professional fundraisers. All fundraising activities are organised by the Academy with all appropriate risk assessments completed.

Hall Cross Academy Trust

Report of the Trustees
For The Year Ended 31 August 2018

FUNDRAISING – continued

- c) Conforming to recognised Standards: The Academy trust will conform to their legal duties when overseeing the Academy's fundraising activities. The Academy will adhere to 6 principles to help them achieve this:
- Planning effectively by ensuring that the Academy agrees sets and then monitors the Academy's overall approach to fundraising. The trustees will take into account risks, values and ethos of the Academy and relationships with the wider public
 - Supervision of fundraisers by ensuring that systems are in place to oversee charitable activities
 - Ensuring strong management of assets and resources to meet legal trustee duties.
 - Compliance of laws and regulations as some of these can be detailed and complex. This covers compliance in areas such as data protection, licensing and working with commercial partners. The Academy will always refer to the Charities (Protection and Social Investment) Act 2016 for reference and compliance.
 - Identifying and following any recognized standards that apply to the Academy's fundraising activities.
 - Being Open and accountable by complying with statutory accounting and reporting requirements on fundraising and operation appropriate systems that demonstrate that any charitable activity is well run and effective. All fundraising events are communicated in an open and transparent way to the Academy's charity donors and supporters
- d) Monitoring of Fundraising: The Academy trustees through regular updates and communication are aware of the Charity's overall financial position. The Academy can demonstrate how fundraising supports its long term strategy and vision an effective system is in place to ensure:-
- The academy's sources of income are easily identifiable.
 - A realistic whole school target is set in terms of fundraising.
 - Any investment of the charity's money is balanced with expected income, ensuring it is an appropriate investment.
 - Individual business plans and budgets are, where appropriate, drawn up for any new or significant fundraising activities.
 - The progress and financial performance of charitable activities including costs and any risk are monitored.
- e) Fundraising complaints: The Academy has an effective and robust procedure for dealing with complaints. The complaints procedure is accessible, open and transparent and ensures that any concerns raised by the public, supporters, donors or others are addressed in a timely and direct fashion.

The Academy seeks to protect the public inclusive of vulnerable people from unreasonable intrusive or persistent fundraising approaches, and undue pressure to donate to fundraising / charitable events.

PLANS FOR FUTURE PERIODS

The Academy will continue striving to improve the levels of performance of its students in all areas and will continue its efforts to ensure all students are secure in their next steps on leaving the Academy with regard to employment or continuing in training or formal education. The Academy continuously strives to be at the forefront of innovation in education and we are perpetually revising our curriculum offer to suit the needs of our students.

As the Academy continues to go from strength to strength, we are better able to exploit partnerships with local schools. We are keen to further develop our partnerships with our local primary schools, to work on innovative models of delivery and share our expertise and facilities.

FUNDS HELD AS CUSTODIAN TRUSTEE ON BEHALF OF OTHERS

Hall Cross Academy Trust and its Trustees do not act as third party custodial trustees.

EMPLOYEES AND DISABLED PERSONS

The Academy Trust is committed to ensuring equality of opportunity for all who learn and work here. We respect positively differences in race, gender, sexual orientation, ability, class and age. We strive vigorously to remove conditions which place people at a disadvantage and we actively combat bigotry.

The Academy Trust considers all applications from disabled persons, bearing in mind the aptitudes of the individuals concerned. Where an existing employee becomes disabled, every effort is made to ensure that employment with the Trust continues. The Trust's policy is to provide training, career development and opportunities for promotion, which are, as far as possible, identical to those for other employees

The Academy Trust works with employee trade unions and professional associations and engages in consultation, as required, to ensure that all aspects of the academy affecting its employees, including financial and economic factors, are discussed, conveyed and consulted on with them.

Hall Cross Academy Trust

Report of the Trustees For The Year Ended 31 August 2018

STRUCTURE, GOVERNANCE AND MANAGEMENT

Constitution

The Academy Trust was incorporated on 9 January 2012 and opened as an Academy on 1 February 2012. The Academy Trust is a company limited by guarantee and an exempt charity. The Charitable Company's memorandum and articles of association are the primary governing documents of the Academy Trust. The Trustees of Hall Cross Academy Trust also the directors of the charitable company for the purposes of company law. The Charitable Company is known as Hall Cross Academy Trust.

Details of the Trustees who served throughout the year are included in the Reference and Administrative Details on page 1.

Members' Liability

The liability of the members of the Academy Trust is limited. Every member of the Academy Trust undertakes to contribute such amount as may be required (not exceeding £10) to the Academy Trust's assets if it should be wound-up while he or she is a member or within one year after he or she ceases to be a member and of the costs, charges and expenses of winding-up, and for the adjustment of the rights of the contributories amongst themselves.

Trustees' Indemnities

As required by Chapter 7, Section 236 of the Companies Act, we disclose that every Trustee or other officer or auditor of the Academy Trust shall be indemnified out of the assets of the Academy Trust against any liability incurred by them in that capacity in defending any proceedings, whether civil or criminal, in which judgement is given in favour or in which they are acquitted or in connection with any application in which relief is granted to them by the court from liability for negligence, default breach of duty or breach of trust in relation to affairs of the Academy Trust.

In accordance with normal commercial practice the Academy Trust has purchased insurance to protect Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on Academy business. The insurance provides cover up to £5,000,000 in any one year.

Method of Recruitment and Appointment or Election of Trustees

The Academy Trust has the following capacity for Trustees:

- A minimum of two Parent Trustees which have to be elected by parents of registered pupils at the Academy.
- Staff Trustees - the Members may appoint Staff Trustees through such process as they may determine, provided that the total number of Trustees (including the Headteacher) who are employees of the Academy Trust does not exceed one third of the number of Trustees.
- Up to three Trustees can be co-opted by the Board of Trustees.
- The Headteacher (deemed Principal).
- Members can then appoint up to eight Trustees.
- Whilst additional Trustee(s) can be appointed by the Secretary of State, the Secretary of State has not exercised this right for the Hall Cross Academy Trust.

The number of Trustees shall be not less than three but shall not be subject to any maximum.

Policies and Procedures Adopted for the Induction and Training of Trustees

The training and induction provided for new Trustees will depend on their existing experience. Where necessary induction will include training on educational, legal and financial matters. All new Trustees will be given the opportunity to tour the Academy and have the chance to meet with staff and students.

All Trustees are also provided with copies of key documents, such as policies, procedures, accounts, budgets, plans and other documents they need to undertake their role. Since there is expected to be only a small number of new Trustees a year, induction will be carried out informally and will be tailored specifically to the individual.

Organisational Structure

The Academy's organisational structure consists of two primary levels: the Trustees and the Senior Management Team. Below the Senior Management Team is the Middle Leaders Group which consists of Heads of Department, senior Pastoral Staff and other staff holding teaching & learning responsibility points.

Hall Cross Academy Trust

Report of the Trustees
For The Year Ended 31 August 2018

STRUCTURE, GOVERNANCE AND MANAGEMENT

Organisational Structure - continued

The Board of Trustees' primary role is to approve the strategic direction and objectives of the Academy and monitor its progress towards those objectives. To do this effectively, the Board of Trustees has created various committees:-

- Strategic Committee - includes the Chair of Trustees, the Vice-Chair and the Chair of each Committee
- Finance and Resources Committee (meets at least three times per year)
- Standards & Progress (meets at least three times per year)
- Provisions Committee (meets at least three times per year)
- Pupil Welfare Committee (meets at least three times per year)

All of these committees report to the Full Board of Trustees which meets five times per year.

The Trustees have approved a scheme of financial delegation that allows budgetary responsibility to be delegated, through the Principal, to the lowest level. Trustees are responsible for setting general policy, approving the strategic plan, adopting and approving the annual plan and budget and making major decisions about the direction of the Academy including capital expenditure and major staff appointments.

The Senior Management Team control the Academy at an executive level, implement the policies approved by Trustees and report to Trustees through the various Committees and at the Full Board of Trustees' meetings.

The Principal is the Academy Accounting Officer.

The Academy's Development Plan is reviewed annually and has established specific targets in the following areas:

- **Achievement:** the climate in the school engenders a desire to do one's best and provides the conditions for continual progress.
- **The Quality of Teaching:** teaching provides a range of stimulating and engaging learning experiences and promotes independent learning and personal growth. Teaching is always at least good and students make rapid and sustained progress.
- **Leadership:** the climate established by the school leadership is one of collective, purposeful professionalism, based on mutual respect and clearly linked to common aims.
- **The Climate for Learning:** students and staff work in a mutually tolerant, positive and safe environment which in turn elicits good responses and provides the conditions for engagement and collaboration. People are recognised for their efforts and feel valued.

Arrangements for Setting Pay and Remuneration of Key Management Personnel

The Academy follows the agreed Pay Policy which is approved by the Governing Body annually and determines the pay progression and setting of pay for the Principal and other Leadership posts. With regard to the Principal the Governing Body will assign a seven point Individual School Range (ISR) having regard to the complexities and responsibilities of the post, in particular the financial and resources responsibilities, and taking into account market factors for jobs of a similar status/responsibility. Progression of the Principal up the Leadership Spine will be determined by the Chair of Governors following a successful review as advised by the Academy's School Improvement Plan. The Chair of Governors will make recommendations to the Governing Body.

Other Leadership Posts

The Governing Body will determine a 5 point pay range for all other leadership posts from within the leadership scale contained in the School Teachers' Pay and Conditions Document. The range for individual posts will be determined according to the duties and responsibilities of the post and may vary between posts. A post with a designated Vice Principal role in the absence of the Principal will be remunerated accordingly above the range for other leadership posts.

The Governing Body will ensure that there is no overlap of pay points between the Principal and any other leadership post.

Trade Union Facility Time

Under the provisions of the Trade Union (Facility Time Publication Requirements) Regulations 2017, where an academy trust has more than 49 full time equivalent employees throughout any 7 months within the reporting period, it must include information in Schedule 2 of the Regulations.

Relevant Union Officials

Number of Employees who were Relevant Union Officials During the Relevant Period	Full Time Equivalent Employee Number
1	1

Hall Cross Academy Trust

Report of the Trustees
For The Year Ended 31 August 2018

STRUCTURE, GOVERNANCE AND MANAGEMENT

Trade Union Facility Time -continued

Percentage of Time Spent on Facility Time

Percentage of Time	Number of Employees
0%	0
1-50%	1
51-99%	0
100%	0

Related Party and Other Connected Charities and Organisations

The Academy is a member of the Yorkshire Education Trust, which was a partnership of four secondary schools, used to provide additional opportunity for the staff and students of Hall Cross Academy. Two of those secondary schools have since detached themselves from this arrangement and so the Yorkshire Education Trust is dormant at the time of writing.

In addition, the Academy operates within other partnerships, including:-

- Working alongside other Doncaster secondary schools, Doncaster ITT Partnership (accredited provider) and Hull University to provide QTS and PGCE qualifications for teacher training. We are licensed to deliver School Direct and SCITT. This year we have supported 7 trainees, 5 trainees from the DRAFTT's programme were appointed to full time posts in September 2018. The bid for the 2019/20 cohort has been approved with recruitment taking place across the 2018/19 year.
- Working in partnership with Sheffield Hallam University to support their teacher training programme in Maths. Six participants were supported during the year with one trainee appointed in September 2018. Two Year 3 Teach First students successfully completed their NQT year.
- Successful alliance with Partners in Learning for Newly Qualified Teacher provision and statutory assessment. Heads of Department work with other schools as part of the regional subject networks in Maths, English, Science, History and Geography. Many of our staff also access additional training opportunities through the Partners in Learning offer.

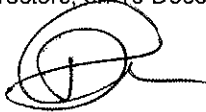
AUDITOR

In so far as the Trustees are aware:

- There is no relevant audit information of which the Charitable Company's auditor is unaware.
- The Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Allotts Business Services Ltd, having expressed their willingness to continue in office, will be deemed reappointed for the next financial year in accordance with section 487(2) of the Companies 2006, unless the Charitable Company receives notice under section 488(1) of the Companies Act 2006.

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on 10 December 2018 and signed on the board's behalf by:



D Cox - Chair

Hall Cross Academy Trust

Governance Statement For The Year Ended 31 August 2018

Scope of Responsibility

As Trustees, we acknowledge we have overall responsibility for ensuring that Hall Cross Academy Trust has an effective and appropriate system of control, financial and otherwise. However such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Board of Trustees has delegated the day-to-day responsibility to the Principal, as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Hall Cross Academy Trust and the Secretary of State for Education.

They are also responsible for reporting to the Board of Trustees any material weaknesses or breakdowns in internal control.

Governance

The information on governance included here supplements that described in the Trustees' report and in the statement of Trustees' responsibilities. The Board of Trustees has formally met five times during the year. Attendance during the year at meetings of the Board of Trustees was as follows:

Trustee	Meetings Attended	Out of a possible
D Cox (Chair)	4	5
Rev K Armstrong	2	2
P Dodgshon	5	5
T Drabble	4	5
J Foxton	5	5
J Flynn	0	1
T Hince	3	3
A King	3	5
G Lane	0	2
B Marshall	3	5
S Masterman	4	5
L Parish	2	3
T Thorpe	3	3
I Trevellion	4	5
A Townsend	3	5
D Westwood (Vice-Chair)	5	5
R M Williams	5	5

Review of Governance

The current members of the Trust have continued to review the membership and effectiveness of both the Full Board and the several committees. Members have been aligned to serve on a committee which better matches their specific skill set and expertise. In May 2018, an external consultant worked with both the Members and Senior Leadership Team to deliver the Insights Discovery Personal Profile development tool. It uses an accessible, memorable colour system, to give individuals an engaging, reinforcing and transformational insight into themselves and others. The next review of governance will take place before 31st August 2019. During the year, the Governing Body also reviewed the terms of reference for each committee.

Governors are highly effective and heavily involved in setting the strategic direction of the school. They have a good understanding of the school's performance data and are kept well informed about strengths and weaknesses in teaching. They also make use of financial data including actual management account figures to date compared with budgets, detailed forecast for the remainder of the financial year and future years and cash flow forecasts prepared on a monthly basis which enable informed decisions to be made.

The Finance and Resources Committee is a sub-committee of the main Board of Trustees. Its purpose is:

- To assist the decision making of the board of Trustees, by enabling more detailed consideration to be given to the best means of fulfilling the Board of Trustees' responsibility to ensure sound management of the Academy's finances and resources, including proper planning, monitoring and probity.
- To make appropriate comments and recommendations on such matters to the Board of Trustees on a regular basis.
- To refer major issues to the full Board of Trustees for ratification.

Hall Cross Academy Trust

Governance Statement For The Year Ended 31 August 2018

Attendance during the year at meetings of the Finance & Resources Committee was as follows:

Trustee	Meetings Attended	Out of a possible
P Dodgshon	1	4
T Drabble	1	1
J Flynn	1	1
J Foxton	2	2
T Hince	0	2
B Marshall (Chair)	4	4
R M Williams	4	4
Associate Members;		
K Sritharan	2	2
R Lawler	2	2

Review of Value for Money

As Accounting Officer the Principal has responsibility for ensuring that the Academy Trust delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The Accounting Officer considers how the Trust's use of its resources has provided good value for money during each academic year, and reports to the Board of Trustees where value for money can be improved, including the use of benchmarking data where available. The Accounting Officer for the Academy Trust has delivered improved value for money during the year by:

- Ensuring adherence to Financial Regulations.
- Incorporating recommendations from the internal reviewer and external auditor for improved management of Academy finances.
- Complying with the Scheme of Delegation and obtaining more than one quote for larger items of expenditure.
- Monitoring the needs of students and ensuring the support they received was appropriate.
- Targeted resourcing in key subject areas such as English and Maths.

The Academy regularly benchmarks financial performance against other Academy Trusts to demonstrate that the Trust provides good value for money.

The Trust has internal controls in place to ensure strict financial procedures are followed. The Executive Group receives regular budget reports which are analysed to identify areas of overspend and underspend. Regular monitoring ensures the best use of resources and prevents waste.

The Purpose of the System of Internal Control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness.

The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of Academy Trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically.

The system of internal control has been in place in Hall Cross Academy Trust for the period 1 September 2017 to 31 August 2018 and up to the date of approval of the annual report and financial statements.

Capacity to Handle Risk

The Board of Trustees has reviewed the key risks to which the Academy Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board of Trustees is of the view that there is a formal on-going process for identifying, evaluating and managing the Academy Trust's significant risks that has been in place for the period 1 September 2017 to 31 August 2018 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the Board of Trustees.

The Risk and Control Framework

The Academy Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board of Trustees;
- regular reviews by the Finance & Resources Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines;
- delegation of authority and segregation of duties;
- identification and management of risks.

Hall Cross Academy Trust

Governance Statement
For The Year Ended 31 August 2018

The Board of Trustees has considered the need for a specific internal audit function and has decided not to appoint an internal auditor. The Trustees have appointed Allotts Business Services Ltd, the external auditor, to perform additional checks.

Allotts Business Services Ltd's role includes giving advice on financial matters and performing a range of checks on the Academy Trust's financial systems. On a regular basis, Allotts Business Services Ltd will report to the Finance and Resources Committee on the operation of the systems of control and on the discharge of the Board of Trustees' financial responsibilities. The checks carried out during three visits in the year included:

- testing payroll;
- testing purchase systems;
- testing income;
- testing control accounts/bank reconciliations;
- testing management information;

No material control issues were identified for the period under review.

Review of Effectiveness

As Accounting Officer, the Headteacher has responsibility for reviewing the effectiveness of the system of internal control. During the period in question the review has been informed by:

- the work of the reviewer;
- the work of the external auditor;
- the financial management and governance self-assessment process;
- the work of the executive managers within the Academy Trust who have responsibility for the development and maintenance of the internal control framework.

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control by the Finance and Resources Committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the members of the board of trustees on 10 December 2018 and signed on its behalf by:



D Cox - Chair



P Dodgshon - Accounting Officer

Hall Cross Academy Trust

Statement on Regularity, Propriety and Compliance
For The Year Ended 31 August 2018

As accounting officer of Hall Cross Academy Trust I have considered my responsibility to notify the charitable company board of trustees and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding received by the academy trust, under the funding agreement in place between the charitable company and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2017.

I confirm that I and the charitable company board of trustees are able to identify any material irregular or improper use of all funds by the charitable company, or material non-compliance with the terms and conditions of funding under the charitable company's funding agreement and the Academies Financial Handbook 2017.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of trustees and ESFA.



P Dodgshon - Accounting Officer

10 December 2018

Hall Cross Academy Trust

Trustees Responsibility Statement
For The Year Ended 31 August 2018

The trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with the Annual Accounts Direction issued by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2015 and the Academies Accounts Direction 2017 to 2018;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards [FRS 102] have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from the ESFA/DfE have been applied for the purposes intended. The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the board of trustees on 10 December 2018 and signed on its behalf by:



D Cox - Chair

Report of the Independent Auditors to the Members of Hall Cross Academy Trust

Opinion

We have audited the financial statements of Hall Cross Academy Trust (the 'charitable company') for the year ended 31 August 2018 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland*, the Charities SORP 2015 and the Academies Accounts Direction 2017 to 2018 issued by the Education and Skills Funding Agency (ESFA).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2018 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006; and
- have been prepared in accordance with the Charities SORP 2015 and Academies Accounts Direction 2017 to 2018 issued by the Education and Skills Funding Agency.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees (incorporating the strategic report and the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

**Report of the Independent Auditors to the Members of
Hall Cross Academy Trust**

Responsibilities of trustees

As explained more fully in the Trustees Responsibility Statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Elizabeth Yates BSc ACA (Senior Statutory Auditor)
for and on behalf of Allotts Business Services Ltd, Statutory Auditor
Chartered Accountants
Sidings Court
Lakeside
Doncaster
South Yorkshire
DN4 5NU

..1? December 2018

**Independent Reporting Auditor's Assurance Report on Regularity to
Hall Cross Academy Trust and the Education and Skills Funding Agency**

In accordance with the terms of our engagement letter dated 4 September 2017 and further to the requirements of the Education and Skills Funding Agency (ESFA), as included in the Academies Accounts Direction 2017 to 2018, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Hall Cross Academy Trust during the period 1 September 2017 to 31 August 2018 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Hall Cross Academy Trust and the ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to Hall Cross Academy Trust and the ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Hall Cross Academy Trust and the ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of Hall Cross Academy Trust's accounting officer and the reporting auditor

The accounting officer is responsible, under the requirements of Hall Cross Academy Trust's funding agreement with the Secretary of State for Education dated 31 March 2012 and the Academies Financial Handbook, extant from 1 September 2017, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2017 to 2018. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2017 to 31 August 2018 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Academies Accounts Direction 2017 to 2018 issued by the ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the charitable company's income and expenditure.

The work undertaken to draw to our conclusion includes:

- Enquiry of officers of the academy
- Review and testing of income and expenditure for compliance with the funding and other agreements, the Academies Financial Handbook and the academy's system of controls
- Examination of relevant documents
- Review of the activities carried out by the academy
- Review of the delegated authorities set out in the Academies Financial Handbook

Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2017 to 31 August 2018 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Allotts Business Services Ltd

Reporting Accountant
Allotts Business Services Ltd
Chartered Accountants
Sidings Court
Lakeside
Doncaster
South Yorkshire
DN4 5NU

...¹² December 2018

Hall Cross Academy Trust

**Statement of Financial Activities
(Incorporating an Income and Expenditure Account)
For The Year Ended 31 August 2018**

	Notes	Unrestricted fund £'000	Restricted funds £'000	Fixed Asset fund £'000	2018 Total funds £'000	2017 Total funds £'000
INCOME AND ENDOWMENTS FROM						
Donations and capital grants	3	-	-	201	201	551
Charitable activities						
Funding for the academy's educational operations	4	-	11,278	-	11,278	11,227
Teaching schools	27	-	11	-	11	19
Other trading activities	5	282	163	-	445	496
Investment income	6	<u>3</u>	<u>-</u>	<u>-</u>	<u>3</u>	<u>4</u>
Total		285	11,452	201	11,938	12,297
EXPENDITURE ON						
Raising funds	8	-	4	-	4	-
Charitable activities						
Academy's educational operations		174	11,785	817	12,776	13,369
Teaching schools	27	<u>-</u>	<u>4</u>	<u>-</u>	<u>4</u>	<u>16</u>
Total	7	174	11,793	817	12,784	13,385
NET INCOME/(EXPENDITURE)		111	(341)	(616)	(846)	(1,088)
Transfers between funds	21	(143)	108	35	-	-
Other recognised gains/(losses)						
Actuarial gains/losses on defined benefit schemes	22	<u>-</u>	<u>1,198</u>	<u>-</u>	<u>1,198</u>	<u>1,161</u>
Net movement in funds		(32)	965	(581)	352	73
RECONCILIATION OF FUNDS						
Total funds brought forward		675	(5,048)	15,834	11,461	11,388
TOTAL FUNDS CARRIED FORWARD		<u>643</u>	<u>(4,083)</u>	<u>15,253</u>	<u>11,813</u>	<u>11,461</u>

The notes form part of these financial statements

Balance Sheet
At 31 August 2018

	Notes	2018 £'000	2017 £'000
FIXED ASSETS			
Tangible assets	14	<u>15,214</u>	<u>15,596</u>
CURRENT ASSETS			
Stocks	15	8	9
Debtors	16	333	286
Cash at bank and in hand		<u>1,177</u>	<u>1,600</u>
		1,518	1,895
CREDITORS			
Amounts falling due within one year	17	(653)	(909)
NET CURRENT ASSETS			
		<u>865</u>	<u>986</u>
TOTAL ASSETS LESS CURRENT LIABILITIES			
		16,079	16,582
PENSION LIABILITY	22	(4,266)	(5,121)
NET ASSETS			
		<u>11,813</u>	<u>11,461</u>
FUNDS			
	21		
Unrestricted funds:			
General fund		643	675
Restricted funds:			
Fixed Asset fund		15,253	15,834
General fund		183	73
Pension reserve		(4,266)	(5,121)
		<u>11,170</u>	<u>10,786</u>
TOTAL FUNDS			
		<u>11,813</u>	<u>11,461</u>

The financial statements were approved by the Board of Trustees on 10 December 2018 and were signed on its behalf by:



D Cox -Chair

Hall Cross Academy Trust

Cash Flow Statement
For The Year Ended 31 August 2018

	Notes	2018 £'000	2017 £'000
Cash flows from operating activities:			
Cash generated from operations	1	<u>(192)</u>	<u>286</u>
Net cash provided by (used in) operating activities		<u>(192)</u>	<u>286</u>
Cash flows from investing activities:			
Purchase of tangible fixed assets		(441)	(396)
Capital grants from DfE/ESFA		201	551
Sale of tangible fixed assets		6	1
Interest received		<u>3</u>	<u>4</u>
Net cash provided by (used in) investing activities		<u>(231)</u>	<u>160</u>
Change in cash and cash equivalents in the reporting period		(423)	446
Cash and cash equivalents at the beginning of the reporting period		<u>1,600</u>	<u>1,154</u>
Cash and cash equivalents at the end of the reporting period		<u>1,177</u>	<u>1,600</u>

The notes form part of these financial statements

Hall Cross Academy Trust

Notes to the Cash Flow Statement
For The Year Ended 31 August 2018

	2018	2017
	£'000	£'000
1. RECONCILIATION OF NET INCOME/(EXPENDITURE) TO NET CASH FLOW FROM OPERATING ACTIVITIES		
Net income/(expenditure) for the reporting period (as per the statement of financial activities)	(846)	(1,088)
Adjustments for:		
Depreciation	811	1,128
Capital grants from DfE/ESFA	(201)	(551)
Loss on disposal of fixed assets	6	12
Interest received	(3)	(4)
Decrease in stocks	1	2
(Increase)/decrease in debtors	(47)	36
(Decrease)/increase in creditors	(256)	367
Difference between pension charge and cash contributions	<u>343</u>	<u>384</u>
Net cash provided by (used in) operating activities	<u>(192)</u>	<u>286</u>

Hall Cross Academy Trust

Notes to the Financial Statements For The Year Ended 31 August 2018

1. STATEMENT OF ACCOUNTING POLICIES

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Academies Accounts Direction 2017 to 2018 issued by the ESFA, the Charities Act 2011 and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Going concern

The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the company to continue as a going concern. The trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the academy trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the academy trust's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Grants

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of Financial Activities in the year for which it is receivable and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

Donations

Donations are recognised on a receivable basis (where there are no performance related conditions), where it is probable that the income will be received and the amount can be measured reliably.

Other income

Other income including the hire of facilities, is recognised in the period it is receivable and to the extent the charity has provided the goods or services.

Donated goods, facilities and services

Goods donated for resale are included at fair value, being the expected proceeds from sale less the expected costs of sale. If it is practical to assess the fair value at receipt, it is recognised in stock and 'Income from other trading activities'. Upon sale, the value of the stock is charged against 'Income from other trading activities' and the proceeds are recognised as 'Income from other trading activities'. Where it is impractical to fair value the items due to the volume of low value items they are not recognised in the financial statements until they are sold. This income is recognised within 'Income from other trading activities'.

Hall Cross Academy Trust

Notes to the Financial Statements - continued
For The Year Ended 31 August 2018

2. ACCOUNTING POLICIES - continued

Donated goods, facilities and services - continued

Where the donated good is a fixed asset it is measured at fair value, unless it is impractical to measure this reliably, in which case the cost of the item to the donor should be used. The gain is recognised as income from donations and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the charity's accounting policies.

The Academy's land and buildings are on a 125 year lease from Doncaster Metropolitan Borough Council. No premium was paid and the rent is one peppercorn. The building was valued on conversion at depreciated replacement cost and is depreciated over the remainder of its expected life. Land was valued at the market value and is depreciated over the length of the lease.

Other fixed assets transferred on conversion were valued at original cost less depreciation to the date of conversion.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

All resources expended are inclusive of irrecoverable VAT.

Raising funds

Raising funds includes all expenditure incurred by the charity to raise funds for its charitable purposes and includes costs of all fundraising activities, events and non-charitable trading.

Charitable activities

Costs of charitable activities are incurred on the charity's educational operations, including support costs and costs relating to the governance of the charity apportioned to charitable activities.

Tangible fixed assets

Assets costing £2,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. The related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Depreciation on such assets is charged to the restricted fixed asset fund in the Statement of Financial Activities so as to reduce the fund over the useful economic life of the related asset on a basis consistent with the academy trust's depreciation policy.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

Leasehold land	over 125 years, being the length of the lease
Inherited buildings	over 29 years, being the remainder of the life of the buildings
Leasehold improvements	over the remaining lease term
Furniture and fixtures	over 5 years
Plant and equipment	over 3 and 5 years

Assets in the course of construction are included at cost. Depreciation on these assets is not charged until they are brought into use.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

Hall Cross Academy Trust

Notes to the Financial Statements - continued For The Year Ended 31 August 2018

2. ACCOUNTING POLICIES - continued

Financial instruments

The academy trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the academy trust and their measurement basis are as follows:

Financial assets - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 16. Prepayments are not financial instruments. Amounts due to the charity's wholly owned subsidiary are held at face value less any impairment.

Cash at bank - is classified as a basic financial instrument and is measured at face value.

Financial liabilities - trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in note 17. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

Stocks

Unsold uniforms are valued at the lower of cost or net realisable value.

Taxation

The academy trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the academy trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by part 11, chapter 3 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objectives of the academy trust at the discretion of the trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Department for Education Group.

Pension costs and other post-retirement benefits

Retirement benefits to employees of the academy trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the academy trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. As stated in the Pension and Similar Obligations note, the TPS is a multi-employer scheme and there is insufficient information available to use defined benefit accounting. The TPS is therefore treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of Financial Activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses

Hall Cross Academy Trust

Notes to the Financial Statements - continued
For The Year Ended 31 August 2018

2. ACCOUNTING POLICIES - continued

Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the academy trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions

Provisions are recognised when the academy trust has an obligation at the reporting date as a result of a past event which it is probable will result in the transfer of economic benefits and the obligation can be estimated reliably. Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

Leased assets

Rentals under operating leases are charged on a straight line basis over the lease term.

Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

The academy trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in the Pension and Similar Obligations note, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2016 has been used by the actuary in valuing the pensions liability at 31 August 2018. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

3. DONATIONS AND CAPITAL GRANTS

	Unrestricted funds £'000	Restricted funds £'000	2018 Total funds £'000	2017 Total funds £'000
Grants	<u>-</u>	<u>201</u>	<u>201</u>	<u>551</u>

Grants received, included in the above, are as follows:

	2018 £'000	2017 £'000
Capital grants	<u>201</u>	<u>551</u>

4. FUNDING FOR THE ACADEMY'S EDUCATIONAL OPERATIONS

	Unrestricted funds £'000	Restricted funds £'000	2018 Total funds £'000	2017 Total funds £'000
Grants	-	10,695	10,695	10,750
Catering income	-	409	409	383
Trips	<u>-</u>	<u>174</u>	<u>174</u>	<u>94</u>
	<u>-</u>	<u>11,278</u>	<u>11,278</u>	<u>11,227</u>

Hall Cross Academy Trust

Notes to the Financial Statements - continued
For The Year Ended 31 August 2018

4. FUNDING FOR THE ACADEMY'S EDUCATIONAL OPERATIONS - continued

An analysis of grants received is given below:

	Unrestricted funds £'000	Restricted funds £'000	2018 Total funds £'000	2017 Total funds £'000
DfE/ESFA revenue grant				
General Annual Grant(GAG)	-	9,806	9,806	9,853
Other DfE Group Grants	<u>-</u>	<u>715</u>	<u>715</u>	<u>704</u>
	-	10,521	10,521	10,557
Other government grant				
Local authority grants	-	174	174	164
Other grants	<u>-</u>	<u>-</u>	<u>-</u>	<u>12</u>
	-	174	174	176
Other income from the academy trust's educational operations				
Other grants	<u>-</u>	<u>-</u>	<u>-</u>	<u>17</u>
	<u>-</u>	<u>10,695</u>	<u>10,695</u>	<u>10,750</u>

5. OTHER TRADING ACTIVITIES

	Unrestricted funds £'000	Restricted funds £'000	2018 Total funds £'000	2017 Total funds £'000
Hire of facilities	98	-	98	125
Other events and activities	-	18	18	16
Books, uniforms etc	-	6	6	8
Sundry income	<u>184</u>	<u>139</u>	<u>323</u>	<u>347</u>
	<u>282</u>	<u>163</u>	<u>445</u>	<u>496</u>

6. INVESTMENT INCOME

	Unrestricted funds £'000	Restricted funds £'000	2018 Total funds £'000	2017 Total funds £'000
Interest	<u>3</u>	<u>-</u>	<u>3</u>	<u>4</u>

Hall Cross Academy Trust

Notes to the Financial Statements - continued
For The Year Ended 31 August 2018

7. EXPENDITURE

		Non-pay expenditure		2018	2017
	Staff costs	Premises	Other costs	Total	Total
	£'000	£'000	£'000	£'000	£'000
Raising funds					
Costs incurred by trading for a fundraising purpose					
Direct costs	-	-	4	4	-
Charitable activities					
Academy's educational operations					
Direct costs	8,262	553	983	9,798	10,262
Allocated support costs	<u>1,585</u>	<u>688</u>	<u>705</u>	<u>2,978</u>	<u>3,107</u>
	9,847	1,241	1,688	12,776	13,369
Teaching schools	<u>-</u>	<u>-</u>	<u>4</u>	<u>4</u>	<u>16</u>
	<u>9,847</u>	<u>1,241</u>	<u>1,696</u>	<u>12,784</u>	<u>13,385</u>

Net income/(expenditure) is stated after charging/(crediting):

	2018	2017
	£'000	£'000
Auditors' remuneration	9	9
Other non-audit services	3	4
Depreciation - owned assets	811	1,128
Deficit on disposal of fixed asset	6	12
Operating leases	<u>79</u>	<u>78</u>

8. RAISING FUNDS

Costs incurred by trading for a fundraising purpose

	Unrestricted funds	Restricted funds	2018 Total funds	2017 Total funds
	£'000	£'000	£'000	£'000
Costs	<u>-</u>	<u>4</u>	<u>4</u>	<u>-</u>

9. CHARITABLE ACTIVITIES - ACADEMY'S EDUCATIONAL OPERATIONS

	Unrestricted funds	Restricted funds	2018 Total funds	2017 Total funds
	£'000	£'000	£'000	£'000
Direct costs	20	9,778	9,798	10,262
Support costs	<u>154</u>	<u>2,824</u>	<u>2,978</u>	<u>3,107</u>
	<u>174</u>	<u>12,602</u>	<u>12,776</u>	<u>13,369</u>

Hall Cross Academy Trust

Notes to the Financial Statements - continued
For The Year Ended 31 August 2018

9. CHARITABLE ACTIVITIES - ACADEMY'S EDUCATIONAL OPERATIONS - continued

	2018 Total £'000	2017 Total £'000
Analysis of support costs		
Support staff costs	1,585	1,717
Premises costs	688	748
Other support costs	686	617
Governance costs	<u>19</u>	<u>15</u>
Total support costs	<u>2,978</u>	<u>3,097</u>

10. TRUSTEES' REMUNERATION AND BENEFITS

One or more trustees has been paid remuneration or has received benefits from an employment with the academy trust. The Headteacher and staff trustees only receive remuneration in respect of services they provide undertaking the roles of Headteacher and staff, and not in respect of their services as trustees. Other trustees did not receive any payments, other than expenses, from the academy in respect of their role as trustees. The value of trustees' remuneration was as follows:

Ms P Dodgshon (Headteacher and trustee)

Remuneration £105,000 - £110,000 (2017: £100,000 - £105,000)

Employer's pension contributions £15,000 - £20,000 (2017: £15,000 - £20,000)

Mr A King (staff trustee)

Remuneration £15,000 - £20,000 (2017: £0 - £5,000)

Employer's pension contributions £0 - £5,000 (2017: £0 - £5,000)

Ms J Flynn (staff trustee to November 2017)

Remuneration £5,000 - £10,000 (2017: £25,000 - £30,000)

Employer's pension contributions £0 - £5,000 (2017: £0 - £5,000)

Mr G Lane (staff trustee from February 2018 to August 2018)

Remuneration £10,000 - £15,000

Employer's pension contributions £0 - £5,000

Trustees' expenses

During the year ended 31 August 2018, no travel and subsistence expenses (2017 - £979) were reimbursed or paid directly to any trustees (2017 - 2) who worked for the school.

Other transactions

Other related party transactions involving the trustees are set out in the Related Party Disclosures note.

Hall Cross Academy Trust

Notes to the Financial Statements - continued
For The Year Ended 31 August 2018

11. STAFF

a. Staff costs

	2018 £'000	2017 £'000
Wages and salaries	7,409	7,577
Social security costs	737	739
Pension costs	<u>1,628</u>	<u>1,703</u>
	9,774	10,019
Agency staff costs	56	62
Staff restructuring costs	<u>17</u>	<u>43</u>
	<u>9,847</u>	<u>10,124</u>

Staff restructuring costs comprise

	2018 £'000	2017 £'000
Contractual payments	17	43
Non-contractual payments	<u>-</u>	<u>-</u>
	<u>17</u>	<u>43</u>

b. Non-statutory / non-contractual staff severance payments

No non-statutory/non-contractual severance payments were included in staff restructuring costs (2017: £NIL).

c. Staff numbers

The average number of persons (including senior management team) employed by the charitable company during the year was as follows:

	2018	2017
Teachers and educational support	211	225
Administration and support	77	76
Management	<u>8</u>	<u>7</u>
	<u>296</u>	<u>308</u>

d. Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2018	2017
£60,001 - £70,000	4	6
£70,001 - £80,000	1	1
£100,001 - £110,000	<u>1</u>	<u>1</u>
	<u>6</u>	<u>8</u>

e. Key management personnel

The key management personnel of the academy trust comprise the trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the academy trust was £735,756 (2017: £808,852).

12. TRUSTEES' AND OFFICERS' INSURANCE

In accordance with normal commercial practice the academy has purchased insurance to protect trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business. The insurance provides cover up to £5,000,000 on any one claim and the cost for the period ended 31 August 2018 was not separately identifiable (2017: not separately identifiable). The cost of this insurance is included in the total insurance cost.

Hall Cross Academy Trust

Notes to the Financial Statements - continued
For The Year Ended 31 August 2018

13. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £'000	Restricted funds £'000	Fixed Asset fund £'000	Total funds £'000
INCOME AND ENDOWMENTS				
FROM				
Donations and capital grants	-	-	551	551
Charitable activities				
Funding for the academy's educational operations	-	11,227	-	11,227
Teaching schools	-	19	-	19
Other trading activities	303	193	-	496
Investment income	<u>4</u>	<u>-</u>	<u>-</u>	<u>4</u>
Total	307	11,439	551	12,297
EXPENDITURE ON				
Charitable activities				
Academy's educational operations	188	12,039	1,142	13,369
Teaching schools	<u>-</u>	<u>16</u>	<u>-</u>	<u>16</u>
Total	188	12,055	1,142	13,385
NET INCOME/(EXPENDITURE)	119	(616)	(591)	(1,088)
Transfers between funds	<u>(25)</u>	<u>(10)</u>	<u>35</u>	<u>-</u>
Other recognised gains/(losses)				
Actuarial gains/losses on defined benefit schemes	<u>-</u>	<u>1,161</u>	<u>-</u>	<u>1,161</u>
Net movement in funds	94	535	(556)	73
RECONCILIATION OF FUNDS				
Total funds brought forward	581	(5,583)	16,390	11,388
TOTAL FUNDS CARRIED FORWARD	<u>675</u>	<u>(5,048)</u>	<u>15,834</u>	<u>11,461</u>

Hall Cross Academy Trust

Notes to the Financial Statements - continued
For The Year Ended 31 August 2018

14. TANGIBLE FIXED ASSETS

	Leasehold land and buildings £'000	Plant and equipment £'000	Furniture & fixtures £'000	Totals £'000
COST				
At 1 September 2017	18,300	928	2,824	22,052
Additions	369	64	8	441
Disposals	<u>-</u>	<u>(17)</u>	<u>(16)</u>	<u>(33)</u>
At 31 August 2018	<u>18,669</u>	<u>975</u>	<u>2,816</u>	<u>22,460</u>
DEPRECIATION				
At 1 September 2017	3,101	845	2,510	6,456
Charge for year	582	79	150	811
Eliminated on disposal	<u>-</u>	<u>(12)</u>	<u>(9)</u>	<u>(21)</u>
At 31 August 2018	<u>3,683</u>	<u>912</u>	<u>2,651</u>	<u>7,246</u>
NET BOOK VALUE				
At 31 August 2018	<u>14,986</u>	<u>63</u>	<u>165</u>	<u>15,214</u>
At 31 August 2017	<u>15,199</u>	<u>83</u>	<u>314</u>	<u>15,596</u>

15. STOCKS

	2018 £'000	2017 £'000
Catering	4	6
Clothing	<u>4</u>	<u>3</u>
	<u>8</u>	<u>9</u>

16. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2018 £'000	2017 £'000
Trade debtors	87	11
Other debtors	98	96
VAT recoverable	29	68
Prepayments and accrued income	<u>119</u>	<u>111</u>
	<u>333</u>	<u>286</u>

17. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2018 £'000	2017 £'000
Trade creditors	244	375
Taxation and social security	178	178
Other creditors	152	148
Accruals and deferred income	<u>79</u>	<u>208</u>
	<u>653</u>	<u>909</u>

Hall Cross Academy Trust

Notes to the Financial Statements - continued
For The Year Ended 31 August 2018

17. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR - continued

	2018	2017
	£'000	£'000
Deferred income		
Deferred Income at 1 September 2017	50	24
Resources deferred in the year	62	50
Amounts released from previous years	<u>(50)</u>	<u>(24)</u>
Deferred Income at 31 August 2018	<u>62</u>	<u>50</u>

At the balance sheet date the academy trust was holding funds received in advance for trips which were yet to proceed of £32,000 and DMBC learning centre project grant monies received in advance of £30,000.

18. LEASING AGREEMENTS

Minimum lease payments under non-cancellable operating leases fall due as follows:

	2018	2017
	£'000	£'000
Within one year	102	79
Between one and five years	310	321
In more than five years	<u>264</u>	<u>310</u>
	<u>676</u>	<u>710</u>

19. MEMBERS' LIABILITY

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

20. ANALYSIS OF NET ASSETS BETWEEN FUNDS

Fund balances at 31 August 2018 are represented by:

	Unrestricted Funds £'000	Restricted General Funds £'000	Restricted Fixed Asset Funds £'000	Total Funds £'000
Tangible fixed assets	-	-	15,214	15,214
Current assets	643	836	39	1,518
Current liabilities	-	(653)	-	(653)
Pension scheme liability	<u>-</u>	<u>(4,266)</u>	<u>-</u>	<u>(4,266)</u>
Total net assets	<u>643</u>	<u>(4,083)</u>	<u>15,253</u>	<u>11,813</u>

Comparative information in respect of the preceding period is as follows:

	Unrestricted Funds £'000	Restricted General Funds £'000	Restricted Fixed Asset Funds £'000	Total Funds £'000
Tangible fixed assets	-	-	15,596	15,596
Current assets	675	982	238	1,895
Current liabilities	-	(909)	-	(909)
Pension scheme liability	<u>-</u>	<u>(5,121)</u>	<u>-</u>	<u>(5,121)</u>
Total net assets	<u>675</u>	<u>(5,048)</u>	<u>15,834</u>	<u>11,461</u>

Hall Cross Academy Trust

Notes to the Financial Statements - continued
For The Year Ended 31 August 2018

21. MOVEMENT IN FUNDS

	Balance 01.09.17 £000	Income £000	Expenditure £000	Gains, losses and transfers £000	Balance 31.08.18 £000
Restricted general funds					
General annual grant (GAG)	-	9,806	(9,753)	35	88
Pupil Premium	-	483	(483)	-	-
Other DfE Group grants	10	60	(59)	-	11
Other grants	13	76	(71)	-	18
Other revenue	25	608	(640)	31	24
Central Learning Centre (CLC)	25	419	(444)	42	42
Pension reserve	(5,121)	-	(343)	1,198	(4,266)
	<u>(5,048)</u>	<u>11,452</u>	<u>(11,793)</u>	<u>1,306</u>	<u>(4,083)</u>
Restricted fixed asset funds					
Assets inherited on conversion	15,060	-	(592)	-	14,468
DfE/ESFA grants	692	201	(156)	-	737
Capital expenditure from GAG	82	-	(69)	35	48
	<u>15,834</u>	<u>201</u>	<u>(817)</u>	<u>35</u>	<u>15,253</u>
Total restricted funds	<u>10,786</u>	<u>11,652</u>	<u>(12,610)</u>	<u>1,341</u>	<u>11,168</u>
Unrestricted funds	<u>675</u>	<u>285</u>	<u>(174)</u>	<u>(143)</u>	<u>643</u>
Total funds	<u><u>11,461</u></u>	<u><u>11,938</u></u>	<u><u>(12,784)</u></u>	<u><u>1,198</u></u>	<u><u>11,813</u></u>

The specific purposes for which the funds are to be applied are as follows:

The restricted fixed assets funds represent the net book values of donated fixed assets and assets purchased from ESFA and other government grants, which have to be held for the continuing use of the academy, along with unspent grants for capital purposes.

The balance on restricted general funds represents the balance of unspent grants and other revenue to be spent in future periods, including unspent General Annual Grant.

The balance on unrestricted funds represents the unspent surplus from the local authority on conversion and unspent surpluses from other unrestricted activities.

Under the funding agreement with the Secretary of State, the academy was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2018.

Hall Cross Academy Trust

Notes to the Financial Statements - continued
For The Year Ended 31 August 2018

21. MOVEMENT IN FUNDS – continued

Comparative information in respect of the preceding period as follows:

	Balance 01.09.16 £000	Income £000	Expenditure £000	Gains, losses and transfers £000	Balance 31.08.17 £000
Restricted general funds					
General annual grant (GAG)	166	9,853	(9,970)	(49)	-
Pupil Premium	-	479	(479)	-	-
Other DfE Group grants	10	55	(55)	-	10
Other grants	-	112	(99)	-	13
Other revenue	30	501	(594)	88	25
Central Learning Centre (CLC)	109	439	(474)	(49)	25
Pension reserve	(5,898)	-	(384)	1,161	(5,121)
	<u>(5,583)</u>	<u>11,439</u>	<u>(12,055)</u>	<u>1,151</u>	<u>(5,048)</u>
Restricted fixed asset funds					
Assets inherited on conversion	15,738	-	(678)	-	15,060
DfE/ESFA grants	465	551	(324)	-	692
Capital expenditure from GAG	187	-	(140)	35	82
	<u>16,390</u>	<u>551</u>	<u>(1,142)</u>	<u>35</u>	<u>15,834</u>
Total restricted funds	<u>10,807</u>	<u>11,990</u>	<u>(13,197)</u>	<u>1,186</u>	<u>10,786</u>
Unrestricted funds	<u>581</u>	<u>307</u>	<u>(188)</u>	<u>(25)</u>	<u>675</u>
Total funds	<u><u>11,388</u></u>	<u><u>12,297</u></u>	<u><u>(13,385)</u></u>	<u><u>1,161</u></u>	<u><u>11,461</u></u>

22. PENSION AND SIMILAR OBLIGATIONS

The academy trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by South Yorkshire Pension Fund. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2012 and of the LGPS 31 March 2016.

Contributions amounting to £146,651 were payable to the schemes at 31 August 2018 (2017: £148,450) and are included within creditors

Teachers' pension scheme

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies and, from 1 January 2007, automatic for teachers in part-time employment following appointment or a change of contract, although they are able to opt out.

The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis - these contributions along with those made by employers are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

Hall Cross Academy Trust

Notes to the Financial Statements - continued For The Year Ended 31 August 2018

22. PENSION AND SIMILAR OBLIGATIONS - continued

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2012 and in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014. The valuation report was published by the Department for Education on 9 June 2014. The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 16.48% of pensionable pay (including a 0.08% employer administration charge)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £191,500 million, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £176,600 million giving a notional past service deficit of £14,900 million
- an employer cost cap of 10.9% of pensionable pay will be applied to future valuations
- the assumed real rate of return is 3.0% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.75%. The assumed nominal rate of return is 5.06%.

The TPS valuation for 2012 determined an employer rate of 16.4%, which was payable from September 2015. The next valuation of the TPS is currently underway based on April 2016 data, whereupon the employer contribution rate is expected to be reassessed and will be payable from 1 April 2019.

The employer's pension costs paid to TPS in the period amounted to £859,121 (2017: £880,605).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The trust has set out above the information available on the scheme.

Local government pension scheme

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2018 was £542,000 (2017: £559,000), of which employer's contributions totalled £430,000 (2017: £437,000) and employees' contributions totalled £112,000 (2017: £122,000). The agreed contribution rates for future years are 15.4 per cent for employers and between 5.5 per cent and 12.5 per cent for employees.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

The scheme is in deficit and the academy has entered into an agreement with the trustees to make additional contributions in addition to normal funding levels. Additional contributions were £142,494 for the year ended 31 August 2018. Additional contributions are expected to be £145,700 per annum for 2018/2019.

The amounts recognised in the balance sheet are as follows:

	Defined benefit pension plans	
	2018	2017
	£'000	£'000
Present value of funded obligations	(10,775)	(11,049)
Fair value of plan assets	<u>6,509</u>	<u>5,928</u>
	<u>(4,266)</u>	<u>(5,121)</u>
Deficit	<u>(4,266)</u>	<u>(5,121)</u>
Liability	<u>(4,266)</u>	<u>(5,121)</u>

Hall Cross Academy Trust

Notes to the Financial Statements - continued
For The Year Ended 31 August 2018

22. PENSION AND SIMILAR OBLIGATIONS
- continued

The amounts recognised in the statement of financial activities are as follows:

	Defined benefit pension plans	
	2018	2017
	£'000	£'000
Current service cost	646	695
Net interest from net defined benefit asset/liability	<u>127</u>	<u>126</u>
	<u>773</u>	<u>821</u>
Actual return on plan assets	<u>291</u>	<u>645</u>

Changes in the present value of the defined benefit obligation are as follows:

	Defined benefit pension plans	
	2018	2017
	£'000	£'000
At 1 September	11,049	10,837
Current service cost	646	695
Employee contributions	112	122
Interest cost	265	227
Actuarial (gain) / loss	(1,052)	(743)
Benefits paid	<u>(245)</u>	<u>(89)</u>
	<u>10,775</u>	<u>11,049</u>

Changes in the fair value of scheme assets are as follows:

	Defined benefit pension plans	
	2018	2017
	£'000	£'000
At 1 September	5,928	4,939
Employer contributions	430	437
Employee contributions	112	122
Expected return on assets	138	101
Actuarial gain / (loss)	146	418
Benefits paid	<u>(245)</u>	<u>(89)</u>
	<u>6,509</u>	<u>5,928</u>

The amounts recognised in other recognised gains and losses are as follows:

	Defined benefit pension plans	
	2018	2017
	£'000	£'000
Actuarial gains/(losses)	<u>1,198</u>	<u>1,161</u>
	<u>1,198</u>	<u>1,161</u>

Hall Cross Academy Trust

Notes to the Financial Statements - continued
For The Year Ended 31 August 2018

22. PENSION AND SIMILAR OBLIGATIONS
- continued

The major categories of scheme assets as amounts of total scheme assets are as follows:

	Defined benefit pension plans	
	2018	2017
	£'000	£'000
Equities	3,464	3,604
Property	631	539
Government Bonds	931	818
Other Bonds	475	403
Cash	299	119
Other	<u>709</u>	<u>445</u>
	<u>6,509</u>	<u>5,928</u>

Principal actuarial assumptions at the balance sheet date (expressed as weighted averages)

	2018	2017
Discount rate	2.8%	2.4%
Rate of increase in salaries	3.35%	3.45%
Rate of CPI inflation	2.1%	2.2%
Rate of increase for pensions in payment / inflation	2.2%	2.2%

Sensitivity Analysis

The sensitivities regarding the principal assumptions to measure the scheme liabilities are set out below:

	£000 Central	£000 +0.1% pa discount rate	£000 +0.1% pa inflation	£000 0.1% pa pay growth	£000 1 year increase in life expectancy
Liabilities	10,775	10,550	11,004	10,820	10,969
Assets	(6,509)	(6,509)	(6,509)	(6,509)	(6,509)
Deficit / (Surplus)	4,266	4,041	4,495	4,311	4,460
Projected Service Cost for next year	565	548	582	565	577
Projected Net Interest Cost for next year	113	111	120	115	119

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	At 31 August 2018	At 31 August 2017
Retiring today		
Males	23.0	22.9
Females	25.8	25.7
Retiring in 20 years		
Males	25.2	25.1
Females	28.1	28.0

23. CONTINGENT LIABILITIES

There are no contingent liabilities (2017: NIL).

24. CAPITAL COMMITMENTS

	2018	2017
	£'000	£'000
Contracted but not provided for in the financial statements	<u>-</u>	<u>199</u>

Hall Cross Academy Trust

Notes to the Financial Statements - continued
For The Year Ended 31 August 2018

25. RELATED PARTY DISCLOSURES

Owing to the nature of the academy trust and the composition of the board of trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trustees have an interest. All transactions involving such organisations are conducted in accordance with the requirements of the AFH and with the academy trust's financial regulations and normal procurement procedures relating to connected and related party transactions. The following related party transactions took place in the financial period.

No related party transactions took place in the period of account, other than certain trustees' remuneration and expenses already disclosed in note 10 (2017: None).

26. LEGAL FORM

The trust is a private limited company incorporated in England and Wales and limited by guarantee. Its registered office is Hall Cross Academy, Thorne Road, Doncaster, DN1 2HY. Its principal activity is education.

27. TEACHING SCHOOL TRADING ACCOUNT

		2018 £'000	2017 £'000
Income			
	Direct Income		
	Grant income	<u>11</u>	<u>19</u>
Total Income		11	19
Expenditure			
	Direct costs		
	Staff development	<u>4</u>	<u>16</u>
Total Expenditure		<u>(4)</u>	<u>(16)</u>
Surplus for year		7	3
Teaching School balance brought forward		<u>3</u>	<u>-</u>
Teaching School balance carried forward		<u><u>10</u></u>	<u><u>3</u></u>